

Trammell Crow NE, Inc.
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Suite 115
Rockville, Maryland 20855

301/340-0901
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Mr. Ray Herman
President
HERMAN/STEWART CONSTRUCTION & DEVELOPMENT, INC.
7611 So. Osborne Road
Suite 205
Upper Marlboro, MD 20772

RE: FDA Renewal/Expansion

Dear Ray,

I want to take this opportunity to express my appreciation, on behalf of Trammell Crow Company, for the excellent job HERMAN/STEWART did on the above referenced project. In particular, my thanks to Mike Dennis and Bob McQuade for their outstanding performance under somewhat adverse conditions. HERMAN/STEWART's performance on this project reconfirms our confidence in your company's ability to produce a quality product.

Again, thanks for your help in attaining our goal on this particular project. I look forward to working with HERMAN/STEWART on the next project.

Sincerely,



Spencer H. Brott
Vice-President

H/SFDA.F01