



Wolfgang Puck Catering

Raymond J. Herman, President
Herman/Stewart Construction
4550 Forbes Blvd. #200
Lanham, MD 20706

Project: the Source by Wolfgang Puck

Dear Ray,

I want to extend my thanks to you for the work that your whole team did on our project. By far, your team that handled our project here was the best that I have encountered in my years of building restaurants.

Steve Hullinger and Jim Feudale put up with all of the plan revisions, value engineering, etc. and even though I am sure that they wished that it would not be a competitive bid situation they treated me with all of the service as if it was a negotiated bid and really acted as team members.

Alan Stephens as project manager is as professional as I have encountered and he maintained that professionalism all the way to and past the finish. I credit Alan with being the person that actually made it possible for the project to move forward. He took it upon himself to get the cost cutting measures organized and committed to by subcontractors at a cost that allowed the project to move forward. Alan took everything that the project threw at him in stride and is a large reason of why it was such a success.

Jim Varner is one of the best superintendents as I have seen. His attention to detail, handling of the subcontractors, keeping the jobsite clean, laying everything out on the floor, concern for the overall project and the thousand other things that he did on behalf of getting the project done is the single biggest factor in the success of this project.

Terry Varner as project executive stayed on top of things and was available whenever I needed him and made sure all of the resources were there to finish the project, for example, bringing in Bill Sapp at the end who was a great help.

Please let Matthew Whitney, Erin Schluter and Norman know that their work on the project was also appreciated.

Lastly and most importantly, Jim and Alan befriended me and others from the Wolfgang Puck team and for that I am particularly grateful.

Sincerely,

A handwritten signature in black ink, appearing to read 'SM', with a large, stylized flourish at the end.

Steve Magnie

Cc: Wolfgang Puck
Carl Schuster – WPCE
Tom Kaplan – WPFDR
David Ruede – Restaurant Associates
Shannon Holmes – Compass Group USA